## PPERFORMING CUISTTODIIALL STIAFFIFING

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## INTRODUCTION...

## Today's Challenges:

## Today's Issues:

-Districts facing cuts
-Staff demands increasing
-Building use at lower costs
-Revenues are not keeping pace
-More business orientated
-COVID
-Properly staff facilities to meet district expectations
-Become more efficient and streamlined
-Meeting/establishing acceptable levels of cleanliness
-Determining staffing levels and direct costs
-Managing the work force

## Put it to paper:

-What is your mission-

- Daily or alternate cleaning

Establish standards with your custodial staff for "the look"
-What does it take to maintain "the look"
-Define the term "clean"

- Hospital Look: pristine
- Shiny, No dirty Look: no soil, scuff marks
- Clean, Satin Look: low gloss, no soil
- Not a Priority: low gloss, ground in soil.

Define the term "The Look" for each area...

- Floors: shiny/matt/yellowed
- Carpet:
new/stained/worn/taped
- Restrooms: spotless/stocked/odor free/grungy
- Classrooms: spotless/acceptable/grungy


## CUSTODIAL FREQUENCY OF CLEANING

## The following minimum cleaning standards are expected for all schools:

CLASSROOMS, RESTROOMS, OFFICES, LOCKER ROOMS, HALLS/STAIRS, ETC... Daily:

1. Clean glass/mirrors
2. Empty all trash containers/change liners as needed
3. Empty pencil sharpeners
4. Straighten furniture
5. Clean black/white boards and chalk trays (Who cleans them: teachers or custodians?)
6. Restock any paper, soap, hand sanitizing products, etc...
7. Sweep floors (dust mop)
8. Vacuum traffic lanes (some elem. carpets may require daily wall to wall service)
9. Empty female receptacle boxes
10. Sanitize restroom fixtures
11. Mop floors
12. Disinfecting for COVID: Protexus sprayers, classroom bottles/rags, how many times a day

## CUSTODIAL FREQUENCY OF CLEANING CONT.

Weekly:

1. Vacuum all carpeted areas (wall to wall)
2. Pick up Recyclables
3. Detail Cleaning, dust furniture, ledges, damp wipe handrails/door knobs, spot clean walls, etc.

## Annually:

1. Wash student desks and all classroom furniture
2. Wash walls, clean windows inside and out, clean light fixtures, etc.
3. Clean and service Unit Vents
4. Strip floors as needed and wax tile floors or top scrub and recoat
5. Extract carpets

## ESTABLISH A WORK AREA SCHEDULE

- Determine staffing levels with standardized operations

District Wide

- Indicates approximate schedule times per area
- Make additional tasks or special instructions if applicable
> Areas do not include setup/takedowns/breaks
> Can serve as a guide for substitute custodians
> Consider rotational cleaning


| SHIFT-6a.m. - 2:30 |  |  |  |  |  | CUSTODIAL WORK AREA SCHEDULE |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | AREA-As noted |  |
| TIME |  | M | $T$ | W | TH |  |  | FR | WORK AREA DUTIES |  |  |
| 6:00 | 6:15 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Disarm alarm system in basement. M Park AV van outside. | rounds. Turn o | ghts-open doo |
| 6:15 | 7:45 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Clean bathrooms 103, 135, 138, and mop/wet mop. Refill paper products. cleaning bathrooms, if changes are $n$ | ens south hallw Set meeting r d. | restroom. Dry ms up before |
| 7:45 | 9:15 | $\times$ |  |  |  |  | Clean main entry. Clean rooms 134A, 100A, 102, 102A. Vacuum, dust mop entrys daily. | 34, 136A, 136, 13 here needed. Cle | $\text { , 138A, 140, } 10$ <br> n upper level |
| 7:45 | 9:15 |  | $\times$ |  |  |  | Clean main entry. Clean rooms 104 A , 113 , $117,119,121 \mathrm{~A}$.Vacuum, dust m entrys daily. | 4, 106, 108, 108 where needed. | , 110, 112,114 ean upper level |
| 7:45 | 9:15 |  |  | $\times$ |  |  | Clean main entry. Clean rooms 116 A , $118 B, 118 C, 120,122,122 B, 122,122$ needed. Clean upper level entrys daily | 6B, 116, $116 C$, 125 . Vacuum, | 6D, $118 A, 118$ ist mop where |
| 7:45 | 9:15 |  |  |  | $\times$ |  | Clean main entry. Clean rooms 124 A , $127 B, 129,129 A, 130 A, 130,130 B, 1$ dust mop where needed. Clean upper | 4B, 124, 126, 12 C, 132A, 132, 13 el entrys daily. | $\begin{aligned} & 127,127 A, \\ & A, 133 . \text { Vacuum } \end{aligned}$ |
| 7:45 | 9:15 |  |  |  |  | $\times$ | Clean rooms G104, G106, G108, G11 G112C, G112, G112B. Vacuum, dus South basement entries. Vacuum hall area. Clean lower level restrooms-G10 | , G110B, G110C op where needed $y$ G005. Clean lo G114 after room | G110D, G112A, Clean North and er level receiving are done. |
| 9:15 | 9:45 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Break |  |  |
| 9:45 | 10:45 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Check meeting rooms after break for Dust mop/autoscrub hallways as tim | up. Deliver mail ows. | d ups packag |
| 10:45 | 12:00 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Maintenance/repairs. Bulbs, ballasts, Gym, storage areas etc. Detail clean schedule as time allows. Glass, wind Dust mop/autoscrub hallways as time offices. Clean lower level restrooms at | . Clean interior a ms that were on s, phones, dustin lows. Pick up ga is time (Mon thr | las as needed days cleaning etc. Recyclin age in lower le hurs) |
| 12:00 | 12:30 | $x$ | $x$ | $x$ | $x$ | $\times$ | Lunch |  |  |
| 12:30 | 2:30 | $\times$ | $\times$ | $\times$ | $\times$ | $\times$ | Pick up garbage from all 1st floor roon pickup garbage/vacuum. Check for pa etc. Check for meeting room setups. cleaning schedule as time allows. Gla | at this time. Clea el delivery-speed ail clean rooms th windows, phone | lounge/area- <br> /FedFx <br> were on today <br> , d,psting etc. |
|  |  |  |  |  |  |  |  |  |  |
| SPECIAL NOTES |  |  |  |  |  |  |  |  |  |
| Meeting rooms 137, 101, 138 and 104 are used almost daily. Will need vacuuming daily. <br> In winter time, this person comes in at 4a.m. to shovel snow when needed. Also checks walks/daily in winter before leaving for salting/shoveling. <br> Board of Ed meets twice monthly. Setup board rooms during day. <br> Additional duties include-all recycling in the summer/daily. (also during school year if no stugents availiable). Run errands to Post Office. Maintain Board of Ed vehicle.A15 <br> Monitors parking lot and grounds for garbage etc. <br> First thing on Wednesday and Friday mornings, recycling must be taken from upper level loading dock to south east corner of building under outside camera. |  |  |  |  |  |  |  |  |  |

## Alternate Day Cleaning



## TIRANSITIIION TTO TIHIE

"HIOW TOO"

PIERIFORM CLUSTIOIDIIAL ASSIESSMIENTS

## Remember slide 2.... Today's Issues \& Today's Challenges

## Assessments will help you:

Determine proper custodial staffing levels
Determine best types of staffing such as
Full time, Part time,
Full time school year, Part time school year
Don't forget...part time can be 4,5 or $\mathbf{6}$ hours or any combination there of

Important to differentiate between your "service" custodians (daytime staff) and your "production" custodians (night time staff)

Why, How and Where to start assessments:
Why: Because areas seem unfair, Someone thinks staffing is wrong, This process helps support your staffing needs.


How: You will need UPDATED maps of your schools
Where to start: You will need to interview your staff for current accurate areas.

At this time, DO NOT DEBATE these times.

Basic Bulding Map---updated with correct room numbers


## CLEANING GUIDELINES: Classrooms and Offices, Restrooms/Locker Rooms, Halls/Entrances, Shop Areas

$\left.\begin{array}{|l|c|c|}\hline \text { TASKS: Classrooms } & \text { DAllY } & \text { AS NEEDED } \\ \hline \text { Empty waste baskets } & \mathrm{X} & \\ \hline \text { Empty pencil sharpeners } & \mathrm{X} & \\ \hline \text { Sweep floors (dust mop) } & \mathrm{X} & \\ \hline \text { Vacuum carpets } & \mathrm{X} & \\ \hline \text { Close and lock windows } & \mathrm{X} & \\ \hline \text { Close and lock doors } & \mathrm{X} & \\ \hline \text { Wash chalkboard/whiteboard }\end{array} \quad \mathrm{X}\right)$

| TASK: Restrooms/Locker Rooms |
| :--- |
| Empty waste baskets |
| Empty sanitary napkin receptacles |
| Clean and sanitize foilets |
| Clean and sanitize sinks |
| Clean and sanitize urinals |
| Clean and sanitize floors (wet mop) |
| Clean and sanitize dispensers |
| Clean and sanitize showers |
| Clean glass/mirrors |
| Restock paper products |
| Restock hand soap |
| Spot clean walls |
| Spot clean/dust lockers |
| Spot clean partitions |
| Change/report burned out lights |


| TASKS: Halls/Outside Grounds |
| :--- |
| Empty waste baskets |
| Sweep floors (dust mop) |
| Vacuum mats/runners |
| Clean and sanitize sinks/fountains |
| Spot clean glass |
| Scrub floors (auło scrubber) |
| Spot clean walls/locker fronts |
| Change/report burned out lights |
| Clean corners and edges |
| Burnish floors |
|  |
| EXTERIOR OF BUILDING |
| Clean entrances |
| Clean/pick up grounds |

Daily = All school days
As Needed = When used and/or requires cleaning
Carpet stains must be removed or reported immediately
GRAFFITI MUST BE REMOVED IMMEDIATELY

## Staff Required for Adequate Cleaning Level

| Cleanliness Level | Minimum Area * | Maximum Area * |
| :--- | :---: | :---: |
| Spotless Cleaning | 10,000 | 11,000 |
| Intensive Cleaning | 18,000 | 20,000 |
| Cleaning to ensure health \& comfort for <br> building users | $\mathbf{2 8 , 0 0 0}$ | $\mathbf{3 1 , 0 0 0}$ |
| Cleaning not generally acceptable for <br> school environments | 45,000 | 50,000 |
| Cleaning considered unhealthy | 85,000 | 90,000 |

* Measured in square feet

Remember: Primary and secondary building square footage per area will vary due to the needs at each learning level.
** Primary Levels will have higher cleaning times than
secondary levels.

## Gathering the Data

Employees: The Supervisor will provide each employee with a spread sheet OR building map to log the room numbers and cleaning times.

Supervisors: Will use the spread sheets to record the following data:

- each room number
- physically measure each room
- the estimated amount of cleaning time
- list any notes in the comments section (example: \# of sinks, carpet, unusual items)


## Employee Worksheet:

| School Name: K-Tec East |  |  |  | Employee: Dale |
| :---: | :---: | :---: | :---: | :---: |
|  | Room Number and what the room is | Clean Daily | Emp Time | Comments |
| 1 | SE hall | x | 38 min | 2 bubblers, 4 door carpets |
| 2 | So. hall | x | 29 min | 2 door carpets |
| 3 | NE hall | x | 38 min | 2 bubblers, 4 door runners |
| 4 | Main hall stairs | x | 15 min | Double wide staircase |
| 5 | South hall stairs | X | 10 min | Typical stair case |
| 6 | Rm 12 Kindergarten | x | 38 min | 1 sink, carpet, 2 restrooms |
| 7 | Restroom | x | 5 min | 1 sink, 1 toilet |
| 8 | Restroom | x | 8 min | 1 sink, 1 toilet, 1 urinal |
| 9 | Main office complex |  | 26 min | Includes principal office, conf. rm., carpet |
| 10 | Restroom | x | 5 min | 1 sink, 1 toilet |
| 11 | Work Room | x | 6 min |  |
| 12 | Library complex | x | 42 min | All carpet |
| 13 | Librarian's office | x | 6 min | All carpet |
| 14 | AV office | x | 3 min | tile |
| 15 |  |  | 1 |  |

REMEMBER....DO NOT DEBATE
these times AT THIS MOMENT!!

- Please list each hall with its own time.
- Please list each staircase with its own time.
- Please list restrooms within classrooms separate.
- If you combine all offices within a room time, please note that as I do them separately. Example: Library, Main Office, etc...


# Recommended Cleaning Times 

| Hard <br> Floors | Carpet | Gym/ <br> Hallway | Auto <br> Scrubber | Damp <br> Mop | Glass <br> Cleaning | Blackboard <br> s | Bathrooms | Lunch Tables |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Example: S.E. Hall—2500sq. Ft. / 1000 * $2 \mathrm{~min}=5 \mathrm{~min}$ sweeping + bubbler(s) ( 5 min to sweep + 6 min for bubblers = 11 min )

Example: S.E. Hall-2500sq. Ft. / 1000 * 8 min $=20$ min scrubbing ( $20 \mathrm{~min}+11 \mathrm{~min}=31 \mathrm{~min}$ total)
Example: CR-1120sq. Ft. / 1000*11 $\mathrm{min}=12$ minutes + sinks, boards, etc ( 11 min sweeping +2 min [ $20 \%$ damp mop] $+3 \mathrm{~min} \operatorname{sink}+1 \mathrm{~min}[2$ boards, $5 \mathrm{~min} / 5$ days] $=17 \mathrm{~min}$ )

Example: RR--10 fixtures * 3 min ea $=30 \mathrm{~min}$ cleaning

## Supervisor's Worksheet/Spreadsheet

this can be done either long hand or with a tablet/lap top. Formulas are already put in for square footage (forms on flash drive)

|  | Room |  |  | Glass |  |  | Carpet |  | Sq Ft | Boards | Sink/Bub | RR Fix | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Classroom \# | L | W | Sq Ft | L | W | Sq Ft | L | W |  |  |  |  |  |
| Rm 103 K -grade | 38 | 30 | 1140 | 1 | 3 | 3 | 9 | 6 | 54 | 2 | 2 | 3 |  |
| Rm 108 Restroom | 12 | 8 | 96 | 2 | 3 | 6 |  |  | 0 |  | 3 | 6 | 3 sinks, 6 toilets \& urinals |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
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|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |
|  |  |  | 0 |  |  | 0 |  |  | 0 |  |  |  |  |



Average Time
Worksheet... Seems like you're duplicating data entry

| K-Tec East |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \stackrel{C}{+} \\ & \stackrel{\Gamma}{0} \end{aligned}$ | $\frac{؟}{\frac{1}{3}}$ | $\begin{aligned} & \mathbb{0} \\ & \frac{\square}{0} \\ & \stackrel{0}{0} \\ & 0 \\ & \sim \end{aligned}$ | $\begin{aligned} & \overline{0} \\ & 0 \\ & \overline{0} \\ & \frac{\lambda}{0} \\ & \frac{0}{U} \\ & \hline 0 \end{aligned}$ |  |  |  |  |  |
| 1 | HIW | 23.5 | 7.5 | 176.25 | x | 12 | 15 | 21 | 17 | 7 fix, 1 mirror |
| 2 | Room 14 | 30.5 | 23 | 701.5 | x | 6 | 10 | 9 | 10 |  |
| 3 | Room 16 Lounge | 23 | 23 | 529 | X | 10 | 12 | 13 | 12 | 2 sinks |
| 4 | Room 20 Kiln/storage | 15 | 5 | 75 | X | 1 | 1 | 1 | 1 |  |
| 5 | Room 17 Art | 8.5 | 3 | 25.5 | x | 12 | 20 | 16 | 19 | 2 sinks |
| 6 |  | 29 | 23.5 | 681.5 | X |  |  |  | 0 | door glass |
| 7 |  | 6 | 4.5 | 27 | x |  |  |  | 0 |  |
| 8 | S4 ( $\mathrm{H} 2-\mathrm{H} 1)$ | 10 | 5 | 50 | X | 9 | 5 | 2 | 4 | glass/carpet |
| 9 | Room 19 Phy Ed Office | 10 | 4 | 40 | X | 5 | 1 | 1 | 1 |  |
| 10 | Room 15 SS/Lang Arts | 23 | 29 | 667 | X | 8 | 12 | 9 | 11 | glass |
| 11 | S3 (H2-H1) | 5.5 | 4.5 | 24.75 | X | 9 | 5 | 2 | 4 | glass, 7 steps |
| 12 |  | 3.5 | 4.5 | 15.75 | X |  |  |  | 0 |  |
| 13 | $\mathrm{S} 2(\mathrm{H} 2-\mathrm{Hl})$ | 5.5 | 4.5 | 24.75 | X | 4 | 5 | 2 | 4 | 7 steps |

## Everyone's Time

 Averaged


| HC- <br> (5am-1:30p) |  |  | Total clean fime: <br> 150 mins prior to <br> start of school |
| :--- | :--- | :--- | :--- |
| FT Cust- |  |  |  |
| $(1: 30$ p-9:30p) | Loses 90 min due to <br> his start time/school <br> end time | Loses 40 min <br> clean time: <br> lunch/break | Total clean time: <br> 350 min clean time <br> (5hr 50min) |
| PT Cust- | Loses 5 min due to <br> school end time <br> (students clear <br> area) | Loses 20 min <br> clean time: <br> lunch/break | Total clean time: <br> 335 min clean time <br> (5hr 35min) |

## Questions:

* What can be cleaned after the start of school?
(areas not high in demand: offices, custodial areas, etc...)
* Can anything get done on an as needed basis?
(an area that doesn't get used every day: music room, stage, etc...


## K-Tec East Building Information Work Sheet



The way the building is staffed right now:
150 clean minutes for HC (prior to start of school)
350 clean minutes for FT Cust (due to start time/breaks/school released)
335 clean minutes for PT Cust (start time/break)

## 835 total clean minutes (13hrs 55min)

## Determine amount of Ambush time per employee

## Examples of Ambush time:

- Open building
- Set ups
- Boiler/Pool/Cooler
- Breakfast program
- Outside trash pick up
- Accept deliveries
- Secure building
- Take downs
- Maintenance
- Snow removal
- Assist rental groups
- Daily customer service, day and night


## Observations \& Things to Remember

## Not all facilities clean the same:

- Multi-story buildings
- Elementary -vs- High Schools
- Floor Surfaces
- Gain productivity with proper equipment
- Building usage could affect staffing and/or cleaning areas
- Use data to determine building finishes


## Staff all new and existing facilities according to the following:

- Standard cleaning times
- Cleaning standard square footage (slide 23)
- Areas ARE NOT staffed per student population. (population changes, square footage does not)
- Use data to determine most efficient staffing levels


## Identifiy right sized equipment



Scrub path: 26-34"
Solution/Rec. Tank: 35 gal
Run time: 7 hours
Coverage: $35,500 \mathrm{sq} \mathrm{ft} / \mathrm{hr}$


## Results of K-Tec East Assessment

- K-Tec East total square footage: 43,390 sq. ft.
- Total daily square footage to be cleaned: $37,647 \mathrm{sq}$. ft .
- Total average daily times to clean daily:

835 minutes--13 hours 55 minutes
(without ambush time)

- Staffing: 2 full time (one each shift)


1 part time (6 hours 3pm-9pm)

- Times do not include cleaning mechanical rooms, data rooms or custodial common areas.


K-Tec Original cleaning areas


K-Tec New cleaning areas


## References

## Eau Claire Area School District- Buildings and Grounds Department-Charlie Kramer <br> www.WASBO.com <br> http://www.issa.com ISSA <br> The Experts on Cleaning and Maintenance <br> http://www.nationalproclean.com/id144.html <br> www.hanoverresearch.com <br> National Center for Education Statistics, www.nces.ed.gov

http://www.epmamaine.com/Custodial_Staffing_Maine__How_Many _is_Enough_6-26-2012.pdf

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